






Port 2024 Strategic Goals 2024 Top Five Priorities

From the four (4) sets of Goals, please pick five (5) initiatives ranked: 1 = highest; 5 = lowest

Goal & Initiative	Comments/Progress	2024 Ranking	Progress
1. Market and invest in strategic infrastructure to foster prosperity wage jobs			
1.1. Expand maritime commerce by developing the Marine Trades industrial park and additional acres of industrial-zoned waterfront properties.	In conjunction with the Team, achieve commitment for at least two (2) new tenants for waterfront parcels, including MTC. <ol style="list-style-type: none"> 1. Project Baking Soda (in-progress) 2. Project Sugar (in-progress) 3. (add'l) 	1	
1.6 Develop two sites of Port-owned land industrial airport property that deliver a positive Return on Investment (ROI).	With the Economic Development Team, plan the development of at least two Port-owned parcels to meet demand and an ROI threshold of at least 10%. <ol style="list-style-type: none"> 1. Project Piranha 2. TBD 	2	
2. Assure Sound Financial and Economic Return on Port Assets			
2.1 Annually generate positive earnings for the Port.	Balance Port income and cost of goods and deliver an annual net surplus of at least 3%.	3	
2.5 Develop a strategy to increase the Port's ability to self-perform maintenance and capital improvement projects.	Identify, plan, and complete at least three (3) self-performance projects for 2024 with the Team. <ol style="list-style-type: none"> 1. FM Warehouse 2. Pen-Ply Foundation Demo 3. FIA Terminal Roof Replacement 	4	
3. Improve Environmental Performance			
3.1 Collaborate with Ecology on Projects			
4. Enhance Stakeholder Engagement and Outreach Efforts			
4.2 Foster partnerships with other agencies in furtherance of workforce and economic development.	Collaborate with Local, County, State, and Tribal governments/agencies to deliver at least two (2) projects that impact the community positively. <ol style="list-style-type: none"> 1. Clallam County - RECOMPETE 2. Lower Elwha – Tumwater Creek 3. City of Port Angeles – Tumwater Truck Route / Marine Drive 	5	